



**Daniel J. Klaich**  
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## **MEMORANDUM**

DATE: February 25, 2011

TO: NSHE Board of Regents

FROM: Chancellor Daniel Klaich

COPY: NSHE Presidents

RE: March meeting information

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Pursuant to the directions issued by the Board, we have begun to work with the presidents to gather the information necessary to provide you with the tools to consider the potential options that may be required should the budget reductions proposed in the Executive Budget recommendation be adopted.

To be absolutely clear, we are not recommending any of the options that are referred to in this memorandum, and we do not construe your questions as an expression by the Board to that effect. To the contrary, we believe that you asked us for as much information as possible in order that you could consider all options. The Board has been very clear that it has the sole responsibility for approving and modifying budget.

I have asked the presidents to be prepared in March to advise you on three matters: (1) the process that they will use to determine the budget cuts, including how they will prioritize decisions; (2) as close as possible what those cuts will look like based on the recommended level of cuts from the Governor; and (3) any changes to business practices and processes that may result from the cuts. I emphasized that where possible, specificity was desirable. Regarding the "practices and processes" question, I asked the presidents to describe what their respective institution would look like after these cuts. In preparing these plans, I have asked the presidents to use the proposed reductions in the Executive Budget recommendation (which was included in the pre-session budget hearing materials that you have received).

In addition to these specific plans that are premised on across the board and proportionate cuts, we discussed that we would be preparing information for the Board on various scenarios that involved restructuring of the NSHE. Included in that information would be:

1. Consolidation of DRI into UNR and UNLV;
2. Consolidation of all northern community colleges;

3. Consolidation of WNC and TMCC;
4. Consolidation of NSC into UNLV and/or CSN;
5. Closing of all satellite campuses, branch campuses, centers, and the like; and
6. Consolidation of similar programs at like institutions.

In order to gather this information, discussion of these options has been necessary with the presidents and I have had that discussion. Given the extreme sensitivity of these options, it is likely that this information may begin to circulate. I did not want you to hear about this work indirectly.

We understand that your questions go beyond the above matters to tuition and fees, professional schools, accreditation, partnerships, financial aid, salary reductions and the like.

We appreciate that even the gathering of this information will cause discussion and concern. We regret any pressure that this may put on you, but know that you will need this information to discharge your obligations as regents.